

**UNITED STATES SENATE
COMMITTEE ON THE JUDICIARY**

QUESTIONNAIRE FOR NON-JUDICIAL NOMINEES

PUBLIC

1. **Name**: State full name (include any former names used).
-- Andrei Iancu
2. **Position**: State the position for which you have been nominated.
-- Under Secretary of Commerce for Intellectual Property and Director of the U.S. Patent and Trademark Office
3. **Address**: List current office address. If city and state of residence differs from your place of employment, please list the city and state where you currently reside.
-- 1800 Avenue of the Stars, Suite 900, Los Angeles, CA 90067
4. **Birthplace**: State date and place of birth.
-- April 2, 1968; Bucharest, Romania
5. **Education**: List in reverse chronological order each college, law school, or any other institution of higher education attended and indicate for each the dates of attendance, whether a degree was received, and the date each degree was received.
-- UCLA School of Law: 1993-1996
-- J.D., 1996
-- UCLA School of Engineering: 1985-1990
-- M.S., Mechanical Engineering, 1990
-- B.S., Aerospace Engineering, 1989
6. **Employment Record**: List in reverse chronological order all governmental agencies, business or professional corporations, companies, firms, or other enterprises, partnerships, institutions or organizations, non-profit or otherwise, with which you have been affiliated as an officer, director, partner, proprietor, or employee since graduation from college, whether or not you received payment for your services. Include the name and address of the employer and job title or description.
-- Irell & Manella LLP, 1800 Avenue of the Stars, Suite 900, Los Angeles CA 90067. Managing Partner, Partner, Associate. 1999–Present.
-- Sinai Temple, 10400 Wilshire Blvd., Los Angeles, CA 90024. Member of the Board of Directors. 2013–Present (non-profit).
-- Lyon & Lyon LLP, Los Angeles, CA (firm no longer exists). Associate, Summer Associate. 1996-1998, Summers 1994 and 1995.
-- Poms Smith, Los Angeles, CA (firm no longer exists). Summer Associate. Summer 1995.
-- Hughes Aircraft, El Segundo, CA. Engineer. 1989-1993.

7. **Military Service and Draft Status:** Identify any service in the U.S. Military, including dates of service, branch of service, rank or rate, serial number (if different from social security number) and type of discharge received, and whether you have registered for selective service.

-- I have not served in the U.S. Military. Yes, I registered for selective service.

8. **Honors and Awards:** List any scholarships, fellowships, honorary degrees, academic or professional honors, honorary society memberships, military awards, and any other special recognition for outstanding service or achievement.

-- The following are the main honors, etc., that I am currently aware of. It is possible that there were others.

UCLA School of Law: Order of the Coif
UCLA School of Law: Melville B. Nimmer Copyright Award
UCLA School of Engineering: Graduated B.S. <i>cum laude</i>
UCLA School of Engineering: Regents Scholar
UCLA School of Engineering: Departmental Scholar
Hughes Aircraft: Hughes Masters Fellow (applied at UCLA School of Engineering, M.S. program)
Hughes Aircraft: Malcolm R. Currie Innovation Award
Listed in <i>Chambers USA</i> as a leading individual in the area of intellectual property and patent law every year since 2007. Chambers comments include “enormously sharp and strategic,” “a brilliant lawyer,” and “really hard-working.”
Listed in <i>International Asset Management’s</i> "IAM Patent 1000" among California's top patent litigators every year since 2011. IAM comments include “whip-smart and articulate,” “so accomplished at presenting to a judge and jury,” and “takes a common-sense approach to dispute resolution and is an extremely pleasant person too.”
Named an Attorney of the Year by <i>California Lawyer</i> in 2013 in the area of intellectual property. (The CLAY award, as it is commonly known, is given annually to California attorneys whose achievements had a significant impact on the law.)
Listed in <i>Los Angeles Business Journal</i> in 2017 as one of the Most Influential Intellectual Property Attorneys in Los Angeles.

Named a Lawyer of the Year by <i>Los Angeles Business Journal</i> in 2016 for firms with 75-125 lawyers in Los Angeles. (The publication honored attorneys for their exemplary leadership as evidenced by the highest professional and ethical standards, exceptional legal skills and achievements, and contributions to the Los Angeles community at large.)
Listed in <i>The Legal 500 US</i> in the area of patent litigation every year since 2010.
Listed in the <i>Los Angeles and San Francisco Daily Journals</i> among the top 100 attorneys in California in 2011-2014 and 2017, as well as one of California's leading IP litigators in 2008 and 2010-2017.
Listed in the <i>Los Angeles and San Francisco Daily Journals</i> in 2006 as one of the top 20 California attorneys under 40 years of age.
Listed in the <i>The Best Lawyers in America</i> every year since 2007 in the areas of commercial litigation and intellectual property law.
Listed in the <i>Managing Intellectual Property</i> as an "IP Star" in 2013 and 2014.
Named as a Southern California "Super Lawyer" in every year since 2008 and was listed among the "Top 100 Southern California Super Lawyers" in 2014. Also featured in an article in the February 2009 issue of <i>Super Lawyers</i> magazine.
Received Akiba Leadership Award from Sinai Akiba Academy in 2015.
Recipient of the 36th Annual Rossman Award from <i>Journal of the Patent and Trademark Office Society</i> for the article titled "Code on Disks and Hat Tricks - Is Computer Software on a Medium Really Patentable?" The award recognizes "the greatest contribution to the fields of patents, trademarks and copyrights" during the publication year (2008).

9. **Bar Associations:** List all bar associations or legal or judicial-related committees, selection panels or conferences of which you are or have been a member, and give the titles and dates of any offices which you have held in such groups.

- Anti-Defamation League: Co-Chair, Summer Associate Research Program (2010, 2011).
- Member of Intellectual Property Owner's Association (IPO), through my law firm.

10. **Bar and Court Admission:**

- a. List the date(s) you were admitted to the bar of any state and any lapses in membership. Please explain the reason for any lapse in membership.

- California State Bar, December 4, 1996. No lapses.

- b. List all courts in which you have been admitted to practice, including dates of admission and any lapses in membership. Please explain the reason for any lapse in membership. Give the same information for administrative bodies that require special admission to practice.

-- See table below. None have any lapses.

COURT/AGENCY	DATE OF ADMISSION
U. S. Patent and Trademark Office	April 28, 1998
Supreme Court of the State of California	December 4, 1996
U. S. Court of Appeals for the Ninth Circuit	July 8, 1997
U. S. Court of Appeals for the Federal Circuit	December 30, 2004
U. S. District Court, Central District of California	March 11, 1997
U. S. District Court, Northern District of California	August 8, 1997
U.S. District Court, Southern District of California	April 20, 2011
U.S. District Court, Eastern District of Texas	August 23, 2011

11. **Memberships:**

- a. List all professional, business, fraternal, scholarly, civic, charitable, or other organizations, other than those listed in response to Questions 9 or 10 to which you belong, or to which you have belonged, since graduation from law school. Provide dates of membership or participation, and indicate any office you held. Include clubs, working groups, advisory or editorial boards, panels, committees, conferences, or publications.

-- Other than those listed elsewhere: American Israel Public Affairs Committee (AIPAC), since 2010.

- b. Indicate whether any of these organizations listed in response to 11a above currently discriminate or formerly discriminated on the basis of race, sex, religion or national origin either through formal membership requirements or the practical implementation of membership policies. If so, describe any action you have taken to change these policies and practices.

-- Not to my knowledge.

12. Published Writings and Public Statements:

- a. List the titles, publishers, and dates of books, articles, reports, letters to the editor, editorial pieces, or other published material you have written or edited, including material published only on the Internet. Supply four (4) copies of all published material to the Committee.

-- Please see Attachment A for copies of the following publications. (Note: These publications, except for the last one from 1995, have co-authors.) Although I have endeavored to identify all of my publications, please note that it is possible there were others that I have not been able to locate.

Tab	Publication
1.	<i>Patent Litigation</i> , Practising Law Institute, Chapter 3 “Opening Phase” (3rd Ed, 2017). (I am also including at Tab 1 of Attachment A prior versions of this chapter, to the extent I have them.)
2.	“Indefiniteness In <i>Inter Partes</i> Review Proceedings,” <i>Journal of the Patent & Trademark Office Society</i> (March 2016)
3.	“2015 Patent Reform: Is It Happening?” <i>Westlaw Journal Intellectual Property</i> (October 2015)
4.	“Unpack <i>Inter Partes</i> Review’s First Review,” <i>Los Angeles Daily Journal</i> (April 2015)
5.	“A Bit of a Muddle on Abstract-Idea Patents,” <i>The National Law Journal</i> (September 2013)
6.	“Post-Issuance Proceedings in the America Invents Act,” <i>Journal of the Patent and Trademark Office Society</i> (February 2012)
7.	“ <i>Inter Partes</i> Review is the New Normal: What Has Been Lost? What Has Been Gained?” <i>AIPLA Quarterly Journal</i> (Fall 2012)
8.	“Challenging Validity of Issued Patents Before the PTO: <i>Inter Partes</i> Reexam Now or <i>Inter Partes</i> Review Later?” <i>Journal of the Patent & Trademark Office Society</i> (Summer 2012)
9.	“Drafting Around Downstream Patent Exhaustion,” <i>The Recorder</i> (June 2012)
10.	“Toward Streamlined Patent Litigation: Will Early Disclosure of Damages Improve the System?” <i>Los Angeles Daily Journal</i> (February 2012)

Tab	Publication
11.	“It’s Finally Time to Modernize Our Patent System,” <i>Los Angeles Daily Journal</i> (July 2011)
12.	“Real Reasons the Eastern District of Texas Draws Patent Cases – Beyond Lore and Anecdote,” <i>SMU Science and Technology Law Review</i> (Spring 2011)
13.	“Machines and Transformations: The Past, Present, and Future Patentability of Software,” <i>Northwestern Journal of Technology and Intellectual Property</i> (Spring 2010). This article was “judged one of the best law review articles related to patent law” in 2010, and therefore was also included in <i>Patent Law Review</i> published by Thomson Reuters (West).
14.	“Patent Prosecution Pitfalls: Perspectives From The Trenches Of Litigation,” <i>Journal of the Patent & Trademark Office Society</i> (Summer 2010)
15.	“Making Summer Associates Useful,” <i>Daily Journal</i> (August 2009)
16.	“Redefining Prior Art Under Proposed Patent Reform Measures,” <i>ALM’s Patent Strategy and Management Journal</i> (in two parts, June and July 2008)
17.	“The Patent Reform Act of 2007: Attempting to Modernize the U.S. Patent System,” <i>Federal Bar Association Newsletter</i> (Winter 2008)
18.	“Code on Disks and Hat Tricks - Is Computer Software on a Medium Really Patentable?,” <i>Journal of the Patent and Trademark Office Society</i> (February 2008). This article received the 36th Annual Rossman Award for “the greatest contribution to the fields of patents, trademarks and copyrights” in the Journal during 2008.
19.	“Balancing the Four Factors in Permanent Injunction Decisions: A Review of Post-eBay Case Law,” <i>Journal of the Patent and Trademark Office Society</i> (May 2007)
20.	“A Two-Track Approach to the Doctrine of Equivalents in Patent Law: Responding to Hilton Davis,” 35 <i>Jurimetrics J.</i> 325 (1995).

- b. Supply four (4) copies of any reports, memoranda or policy statements you prepared or contributed in the preparation of on behalf of any bar association, committee, conference, or organization of which you were or are a member. If you do not have a copy of a report, memorandum or policy statement, give the name and address of the organization that issued it, the date of the document, and a summary of its subject matter.

-- N/A

- c. Supply four (4) copies of any testimony, official statements or other communications relating, in whole or in part, to matters of public policy or legal interpretation, that you have issued or provided or that others presented on your behalf to public bodies or public officials.

-- N/A

- d. Supply four (4) copies, transcripts or recordings of all speeches or talks delivered by you, including commencement speeches, remarks, lectures, panel discussions, conferences, political speeches, and question-and-answer sessions. Include the date and place where they were delivered, and readily available press reports about the speech or talk. If you do not have a copy of the speech or a transcript or recording of your remarks, give the name and address of the group before whom the speech was given, the date of the speech, and a summary of its subject matter. If you did not speak from a prepared text, furnish a copy of any outline or notes from which you spoke.

-- The following are speeches or talks I have a record of. Materials related to these speeches (e.g., slides, a news story, a transcript), to the extent available, are at Attachment B. Please note that some of the presentations include slides from other panelists. I have only located a transcript for Tab 9. Although I have endeavored to identify all of my speeches, please note that it is possible there were others that I have not been able to locate.

Tab	Event
1.	Bloomberg Big Law Business Summit West (2016, Los Angeles) - Speaker, "The Firm"
2.	ACI 4th Annual Paragraph IV Disputes Master Symposium (2016, Chicago) – Speaker, “Untangling the Changing World of Section 101: Solving the Patentable Subject Matter Conundrum”
3.	Intellectual Property Owners Association (2015, Webinar) – Speaker, "New Litigation Scenarios After Akamai: Fact Pattern Hypotheticals"
4.	Intellectual Property Owners Association (2015, Webinar) – Speaker, “After Teva: How Will Patent Litigation Change?”
5.	Patent Nuts & Bolts Workshop (2014, Los Angeles) – Speaker, "America Invents Act" (I have not located materials)
6.	Orange County Bar Association Intellectual Property & Technology Law Section Meeting (2014, Newport Beach) – Speaker, “Patentable Subject Matter: Something More Than Just a Phenomenon”

Tab	Event
7.	Intellectual Property Owners Association (2013, Webinar) – Speaker, “Causal Nexus in Patent Remedies After Apple v. Samsung”
8.	Intellectual Property Owners Association (2012, Webinar) – Speaker, “Intervening Rights After Marine Polymer: Where Do Things Stand?”
9.	Southern Methodist University School of Law, Symposium on Emerging Intellectual Property Issues (2011, Dallas) – Speaker, "The Jury in the EDTX"

- e. List all interviews you have given to newspapers, magazines or other publications, or radio or television stations, providing the dates of these interviews and four (4) copies of the clips or transcripts of these interviews where they are available to you.

-- Please see the table at Attachment C. I do not have clips or transcripts, but I include in the same Attachment copies of related articles that quote me, to the extent I have them. Please note that it is possible there were other interviews or statements to the press.

13. Public Office, Political Activities and Affiliations:

- a. List chronologically any public offices you have held, other than judicial offices, including the terms of service and whether such positions were elected or appointed. If appointed, please include the name of the individual who appointed you. Also, state chronologically any unsuccessful candidacies you have had for elective office or unsuccessful nominations for appointed office.

-- N/A

- b. List all memberships and offices held in and services rendered, whether compensated or not, to any political party or election committee. If you have ever held a position or played a role in a political campaign, identify the particulars of the campaign, including the candidate, dates of the campaign, your title and responsibilities.

-- N/A

14. Legal Career: Answer each part separately.

- a. Describe chronologically your law practice and legal experience after graduation from law school including:

- i. whether you served as clerk to a judge, and if so, the name of the judge, the court and the dates of the period you were a clerk;

-- N/A

- ii. whether you practiced alone, and if so, the addresses and dates;

-- N/A

- iii. the dates, names and addresses of law firms or offices, companies or governmental agencies with which you have been affiliated, and the nature of your affiliation with each.

-- Lyon & Lyon LLP, Los Angeles, CA (firm no longer exists). Associate. 1996-1998.

-- Irell & Manella LLP, 1800 Avenue of the Stars, Suite 900, Los Angeles CA 90067. Associate, Partner, Managing Partner. 1999–Present.

- iv. Whether you served as a mediator or arbitrator in alternative dispute resolution proceedings and, if so, a description of the 10 most significant matters with which you were involved in that capacity.

-- N/A

b. Describe:

- i. the general character of your law practice and indicate by date when its character has changed over the years.

-- From the start of my legal practice, after graduating law school, I have been an intellectual property attorney. I have represented both IP owners and accused infringers in a wide variety of industries. I have appeared in district courts, the Patent and Trademark Office, the International Trade Commission, and the Court of Appeals for the Federal Circuit.

- ii. your typical clients and the areas at each period of your legal career, if any, in which you have specialized.

-- As a lawyer, I have always specialized in intellectual property law. My clients have been varied, including IP owners and accused infringers, large and small companies, and occasionally individuals. I have represented clients across the technology spectrum, including those associated with medical devices, genetic testing, therapeutics, the Internet, telephony, TV broadcasting, video game systems and computer peripherals.

- c. Describe the percentage of your practice that has been in litigation and whether you appeared in court frequently, occasionally, or not at all. If the frequency of your appearances in court varied, describe such variance, providing dates.

-- Throughout my career, the majority of my practice has been litigation. My cases have involved court appearances occasionally. I have also worked on appeals. In addition, I have advised clients on post-grant proceedings at the USPTO, more so in the past five years with the enactment of the AIA. Throughout my career, I have also participated in prosecution and licensing, as well as other aspects of the intellectual property practice.

- i. Indicate the percentage of your practice in:

-- *The following breakdown is very approximate*

1. federal courts: _75_%
2. state courts of record: __%
3. other courts: __%
4. administrative agencies: _25_%

- ii. Indicate the percentage of your practice in:

1. civil proceedings: _100_%
2. criminal proceedings: __%

- d. State the number of cases in courts of record, including cases before administrative law judges, you tried to verdict, judgment or final decision (rather than settled), indicating whether you were sole counsel, chief counsel, or associate counsel.

-- Approximately 10, in which I was one of the lead lawyers.

- i. What percentage of these trials were:

-- *The following numbers are very approximate*

1. jury: _33_%
2. non-jury: _67_%

- e. Describe your practice, if any, before the Supreme Court of the United States. Supply four (4) copies of any briefs, amicus or otherwise, and, if applicable, any oral argument transcripts before the Supreme Court in connection with your practice.

-- None of my cases went to the Supreme Court, although there have been petitions for writ of certiorari that were denied.

15. **Litigation:** Describe the ten (10) most significant litigated matters which you personally handled, whether or not you were the attorney of record. Give the citations, if the cases were reported, and the docket number and date if unreported. Give a capsule summary of the substance of each case. Identify the party or parties whom you represented; describe in detail the nature of your participation in the litigation and the final disposition of the case. Also state as to each case:

- a. the date of representation;
- b. the name of the court and the name of the judge or judges before whom the case was litigated; and
- c. the individual name, addresses, and telephone numbers of co-counsel and of principal counsel for each of the other parties.

-- Please see Attachment D for responses to the questions in item 15. For all matters listed there, I was one of the leaders on a team of lawyers. I helped coordinate the cases and outline overall strategy. I interacted with the clients, co-counsel and opposing counsel. I had significant involvement with all aspects of the cases, including pleadings, discovery, motions, trial (if there was one), and settlement discussions (if there were any).

16. **Legal Activities:** Describe the most significant legal activities you have pursued, including significant litigation which did not progress to trial or legal matters that did not involve litigation. Describe fully the nature of your participation in these activities. List any client(s) or organization(s) for whom you performed lobbying activities and describe the lobbying activities you performed on behalf of such client(s) or organizations(s). (Note: As to any facts requested in this question, please omit any information protected by the attorney-client privilege.)

-- My most significant legal activities are described elsewhere in this form, such as significant litigated matters (question 15), publications (question 12), teaching (question 17), etc. In addition:

-- I was part of the team that represented BlackBerry on intellectual property issues in connection with its \$777 million investment in a consortium that acquired a substantial majority of the former Nortel Networks patent portfolio of approximately 4,000 patent assets for \$4.5 billion.

-- I have advised clients on pending intellectual property legislation.

-- I have not performed any lobbying activities.

-- I am also the Managing Partner of my law firm, a position to which I have been appointed twice (the maximum allowable tenure). In this role, I manage all aspects of the firm, including interactions with our General Counsel on legal matters that pertain to the firm.

17. **Teaching:** What courses have you taught? For each course, state the title, the institution at which you taught the course, the years in which you taught the course, and describe briefly the subject matter of the course and the major topics taught. If you have a syllabus of each course, provide four (4) copies to the committee.

-- I have taught, with one of my law firm partners, the following two courses at the UCLA School of Law:

-- Law 525 "Patent Intensive," 2011, 2013, 2015, 2016. The class allowed for in-depth discussion of fundamental and advanced issues in patent law with an eye towards practical and strategic considerations. Topics included: the America Invents Act, post grant reviews, claim construction, infringement, validity, double patenting, patentable subject matter, damages and other remedies, and standard setting organizations. Syllabuses for the Fall 2013, Spring 2015, and Spring 2016 terms are at Attachment E (others are not available, but the classes were similar in content).

-- Law 306 "Patent Law," 2017. This was an introductory course in patent law and patent strategy. Topics included patentability requirements, patentable subject matter, novelty, non-obviousness, infringement, and remedies. Some classes discussed activities at the PTO and the changes brought by the America Invents Act. (No syllabus is available. Book used was: Robert Merges and John Duffy, *Patent Law and Policy*, 7th Ed., 2017.)

18. **Deferred Income/ Future Benefits:** List the sources, amounts and dates of all anticipated receipts from deferred income arrangements, stock, options, uncompleted contracts and other future benefits which you expect to derive from previous business relationships, professional services, firm memberships, former employers, clients or customers. Describe the arrangements you have made to be compensated in the future for any financial or business interest.

-- Upon confirmation, I will withdraw from the partnership of Irell & Manella LLP. Pursuant to agreement with my partners, following my withdrawal from the firm, I will receive my final partnership share distribution in one payment before the end of the year. The total amount of the payment will be calculated as of the date of my withdrawal.

-- Pursuant to the firm's partnership agreement, my capital account with Irell & Manella LLP will be returned within twelve months after my departure date. The amount to be returned will be fixed as of the date of my departure.

-- I may continue to participate in the Irell & Manella LLP defined contribution retirement plan. The plan sponsor will not make further contributions after my separation. Alternatively, I may roll the funds over into another retirement plan.

-- Please see OGE Form 278e, as well as my Ethics Agreement, for further details on relevant commitments.

19. **Outside Commitments During Service:** Do you have any plans, commitments, or agreements to pursue outside employment, with or without compensation, during your service? If so, explain.

-- No. Please see OGE Form 278e, as well as my Ethics Agreement, for further details.

20. **Sources of Income:** List sources and amounts of all income received during the calendar year preceding your nomination and for the current calendar year, including all salaries, fees, dividends, interest, gifts, rents, royalties, licensing fees, honoraria, and other items exceeding \$500 or more (if you prefer to do so, copies of the financial disclosure report, required by the Ethics in Government Act of 1978, may be substituted here).

-- Please see OGE Form 278e.

21. **Statement of Net Worth:** Please complete the attached financial net worth statement in detail (add schedules as called for).

-- Please see form and schedules at Attachment F. Note that the value of the assets listed is as of the date of either the last statement or the date of inquiry while preparing this form at the beginning of September 2017. While the dates vary, they are all within the last few months.

22. **Potential Conflicts of Interest:**

- a. Identify the family members or other persons, parties, affiliations, pending and categories of litigation, financial arrangements or other factors that are likely to present potential conflicts-of-interest when you first assume the position to which you have been nominated. Explain how you would address any such conflict if it were to arise.

-- See below

- b. Explain how you will resolve any potential conflict of interest, including the procedure you will follow in determining these areas of concern.

-- For both 22 a and b: In connection with the nomination process, I consulted with the Office of Government Ethics and Department of Commerce ethics officials to identify any potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of my Ethics Agreement. I understand that my Ethics Agreement has been provided to the Committee. I am not aware of any potential conflict of interest other than those that are identified in my Ethics Agreement.

23. **Pro Bono Work:** An ethical consideration under Canon 2 of the American Bar Association's Code of Professional Responsibility calls for "every lawyer, regardless of professional prominence or professional work load, to find some time to participate in serving the disadvantaged." Describe what you have done to fulfill these responsibilities, listing specific instances and the amount of time devoted to each. If you are not an attorney, please use this opportunity to report significant charitable and volunteer work you may have done.

-- As Managing Partner of Irell & Manella, in 2012 I led the creation of a new pro bono program that resulted in the firm tripling its commitment to pro bono work. In 2016, Irell achieved a nearly-perfect score on the American Lawyer survey. The new program instituted, among other things, new pro bono requirements for lawyers, a new pro bono committee responsible for distributing and overseeing pro bono work, and a new pro bono newsletter. In the process, we intensified our culture of pro bono, with firm leadership consistently advocating for pro bono work in a variety of settings.

-- I recently led a breach of contract case on behalf of indigent clients who were sued by a bank for falling behind on car payments. We counterclaimed against both the bank and the car dealership. The California Court of Appeals found for our client, ruling that the contract was void for fraud in the execution. The litigation subsequently settled. Associates at my firm, working under my supervision, played important roles on this matter.

-- For many years I led my firm's pro bono participation in the Anti-Defamation League's Summer Associate Research Program. In 2010 and 2011, furthermore, I was ADL's co-chair of this program in Los Angeles.

-- I have been a Board member at Sinai Akiba Academy, where my children went to elementary school. In that capacity, I had a number of leadership positions including Development Committee Chair and Endowment Committee Chair, and spearheaded the successful effort to grow the school's endowment fund. In part for those roles, my wife and I received the Akiba Leadership Award (see response to Question 8). I continue to be involved with the school, although my children have long graduated.