

**UNITED STATES SENATE
COMMITTEE ON THE JUDICIARY**

QUESTIONNAIRE FOR NON-JUDICIAL NOMINEES

PUBLIC

1. **Name:** Full name (include any former names used).

Victoria Angelica de los Dolores Espinel

2. **Position:** State the position for which you have been nominated

United States Intellectual Property Enforcement Coordinator

3. **Address:** List current office address. If city and state of residence differs from your place of employment, please list the city and state where you currently reside

1301 Pennsylvania Ave, NW, Suite 700, Washington DC 20004

4. **Birthplace:** State date and place of birth.

10/16/68- Richmond, Virginia

5. **Marital Status:** (include name of spouse, and names of spouse pre-marriage, if different). List spouse's occupation, employer's name and business address(es). Please, also indicate the number of dependent children.

John William Stubbs
Managing Partner, Romulus Global Issues Management
1301 Pennsylvania Ave, Suite 700
Washington DC 20004

One dependent – Joaquin William Stubbs

6. **Education:** List in reverse chronological order, listing most recent first, each college, law school, or any other institution of higher education attended and indicate for each the dates of attendance, whether a degree was received, and the date each degree was received.

The London School of Economics and Political Science, London, U.K.
Dates attended: September 1996-August 1997
Masters of Law awarded December 1997, with Merit.
Masters Dissertation Awarded with Merit.

Georgetown University Law Center, Washington, D.C.

Dates attended: August 1989-May 1992

Juris Doctor awarded May 1992

Georgetown University School of Foreign Service, Washington, D.C.

Dates attended: August 1985-May 1989

Bachelor of Science in Foreign Service awarded May 1989

7. **Employment Record**: List in reverse chronological order, listing most recent first, all governmental agencies, business or professional corporations, companies, firms, or other enterprises, partnerships, institutions or organizations, non-profit or otherwise, with which you have been affiliated as an officer, director, partner, proprietor, or employee since graduation from college, whether or not you received payment for your services. Include the name and address of the employer and job title or job description where appropriate.

Bridging the Innovation Divide | Washington, DC

President

August 2009- present

Not compensated

Founded non-profit to focus on intellectual property education and outreach to minority and disadvantaged communities, and to increase awareness of intellectual property and innovation and how they can benefit minority and disadvantaged communities.

Romulus Global Issues Management | Washington, DC

Contractor

February 2009- present

Consultant on various issues for US Chamber of Commerce, UN World Food Programme and Farmstead Wines.

George Mason University School of Law | Arlington, VA.

Visiting Assistant Professor

November 2007 - May 2009

Taught U.S. trademark law, international intellectual property law and international trade law. Research with a primary focus on intellectual property and international trade regulation and policy.

Romulus Global Issues Management | Washington, DC

Senior Counselor for IP and Innovation

November 2007-February 2009

Consultant on various issues for US Chamber of Commerce, UN World Food Programme and Farmstead Wines.

Romulus Global Issues Management | Washington, D.C.

Advisory Board

February 2009- present

Not compensated

Advisor to Romulus Global Issues Management on international trade issues.

Global Innovation Forum | Washington, D.C.

Advisory Board

March 2009 –present

Not compensated

Advisor to Global Innovation Forum on innovation issues, particularly with respect to the “innovation divide.”

Office of the United States Trade Representative | Washington, D.C.

Assistant USTR for Intellectual Property and Innovation

February 2005 – November 2007

Deputy Assistant USTR for Intellectual Property

March 2004 – February 2005

Associate General Counsel

June 2001 - March 2004

- Established Intellectual Property and Innovation Office. Served as first Assistant USTR for Intellectual Property and Innovation.
- Chief U.S. trade negotiator for intellectual property and innovation policy.
- Developed, coordinated, and implemented United States trade policy on intellectual property matters and innovation policy.

Covington & Burling | Washington, D.C.; London, UK

Associate

February 1998 - June 2001

Focused on copyright and trademark public policy and intellectual property enforcement matters in Europe, Middle East and Africa.

Brown & Wood | New York, NY

Associate

Summer 1991, October 1992 - September 1996

Represented domestic and international clients in a variety of securities transactions with extensive primary drafting and negotiating responsibility.

Office of the Honorable Charles Rangel | Washington, D.C.

Intern

Fall 1991

Not compensated

Answered constituent letters, particularly with respect to Haiti.

Wiley Rein and Fielding | Washington, D.C.

Law Clerk

Fall 1990 – Spring 1991

Researched and wrote legal memoranda on various issues, including insurance and telecommunications issues.

Department of Commerce/National Telecommunications and Information Administration,
Office of the Chief Counsel | Washington D.C.

Law Clerk

Summer 1990

Not compensated

Researched and wrote legal memoranda; read and analyzed comments with respect to financial syndication rules.

Levine & Williams Law Firm | Arlington, VA

Law Clerk

Summer 1990

Worked with clients applying for U.S. citizenship or visas.

8. **Military Service and Draft Status:** Identify any service in the U.S. Military, including dates of service, branch of service, rank or rate, serial number (if different from social security number) and type of discharge received.

None

9. **Honors and Awards:** List any scholarships, fellowships, honorary degrees, academic or professional honors, honorary society memberships, military awards, and any other special recognition for outstanding service or achievement.

London School of Economics and Political Science, Masters of Law, Awarded with Merit

10. **Bar Associations:** List all bar associations or legal or judicial-related committees, selection panels or conferences of which you are or have been a member, and give the titles and dates of any offices which you have held in such groups.

Hispanic National Bar Association – held no office
American Bar Association – held no office

11. **Bar and Court Admission:**

- a. List the date(s) you were admitted to the bar of any state and any lapses in membership. Please explain the reason for any lapse in membership.

New York State – Aug 8, 1994 (Suspended in March 2008 due to late payment of fees; fees now current.)

Washington, DC – April 3, 1995 (Suspended from December 1, 1997- May 12, 1998 due to late payment of fees; fees now current.)

- b. List all courts in which you have been admitted to practice, including dates of admission and any lapses in membership. Please explain the reason for any lapse in membership. Give the same information for administrative bodies that require special admission to practice.

None

12. **Memberships:**

- a. List all professional, business, fraternal, scholarly, civic, charitable, or other organizations, other than those listed in response to Questions 10 or 11 to which you belong, or to which you have belonged, or in which you have significantly participated, since graduation from law school. Provide dates of membership or participation, and indicate any office you held. Include clubs, working groups, advisory or editorial boards, panels, committees, conferences, or publications.

Romulus Global Issues Management | Washington, D.C.

Advisory Board

February 2009- present

Global Innovation Forum | Washington, D.C.

Advisory Board

March 2009 –present

PG Wodehouse Society

London chapter 2000-2001

DC Chapter – 2008-present

I held no office.

- b. Please indicate whether any of these organizations listed in response to 12(a) above currently discriminate or formerly discriminated on the basis of race, sex, or religion – either through formal membership requirements or the practical implementation of membership policies. If so, describe any action you have taken to change these policies and practices.

None

13. Published Writings and Public Statements:

- a. List the titles, publishers, and dates of books, articles, reports, letters to the editor, editorial pieces, or other published material you have written or edited, including material published only on the Internet. Please supply four (4) copies of all published material to the Committee.

“No Outside Pressure Considered” Roll Call, April 3, 2006

The U.S. Recording Industry and Copyright Law: A Basic Overview and Recent Developments, Vol. 21, European Intellectual Property Review, Issue 2 (February 1999).

Music Distribution over the Internet: The WIPO Performances and Phonograms Treaty and U.S. Copyright Law, Vol. 9, Entertainment Law Review, Issue 2 (February 1998).

Harmony on the Internet: The Impact of the WIPO Performances and Phonograms Treaty on UK Copyright Law, Vol. 9, Entertainment Law Review, Issue 1 (January 1998).

- b. Please supply four (4) copies of any reports, memoranda or policy statements you prepared or contributed in the preparation of on behalf of any bar association, committee, conference, or organization of which you were or are a member. If you do not have a copy of a report, memorandum or policy statement, please give the name and address of the organization that issued it, the date of the document, and a summary of its subject matter.

While on Mayor Sharon Pratt Dixon’s Transition Task Force (November 1988-January 1991), I participated in the preparation of a report on the status of the cable system in Washington, DC. I do not have a copy of the report nor do I know where to obtain one.

- c. Please supply four (4) copies of any testimony, official statements or other communications relating, in whole or in part, to matters of public policy or legal interpretation, that you have issued or provided or that others presented on your behalf to public bodies or public officials.

Testimony before House Judiciary Subcommittee on the Courts, the Internet, and Intellectual Property House Judiciary, May 17, 2005 (on intellectual property rights protection in China).

Testimony before House Judiciary Subcommittee on the Courts, the Internet, and Intellectual Property House Judiciary, May 17, 2005 (on intellectual property rights protection in Russia).

Testimony before Senate Subcommittee on Oversight of Government Management, the Federal Workforce, and the District of Columbia, June 14, 2005, Hearing on Finding and Fighting Fakes: Reviewing the Strategy Targeting Organized Piracy.

Testimony before House Judiciary Subcommittee on the Courts, the Internet, and Intellectual Property House Judiciary, December 7, 2005 (on intellectual property rights protection in China and Russia).

Testimony before House Judiciary Subcommittee on the Courts, the Internet, and Intellectual Property House Judiciary, Hearing on International Piracy: The Challenges of Protecting Intellectual Property in the 21st Century, October 18, 2007 (Serial No. 110-67).

- d. Please supply four (4) copies, transcripts or tape recordings of all speeches or talks delivered by you, including commencement speeches, remarks, lectures, panel discussions, conferences, political speeches, and question-and-answer sessions. Please include the date and place where they were delivered, and readily available press reports about the speech or talk. If you do not have a copy of the speech or a transcript or tape recording of your remarks, please give the name and address of the group before whom the speech was given, the date of the speech, and a summary of its subject matter. If you did not speak from a prepared text, please furnish a copy of any outline or notes from which you spoke.

The American Enterprise Institute for Public Policy Research holds a discussion on “Knowledge and the Growth Process: The Case of India,” February 2, 2006

American Association of Publishers – China Intellectual Property, May 19, 2006

IP Enforcement and its Impact on Free Trade Agreements, Property Rights Alliance, Oct. 12 2007.

California Bar Association; Intellectual Property, November 2007

ACTA panel, Fordham Intellectual Property Law and Policy Conference, March 2008

China WTO speech, Fordham Intellectual Property Law and Policy Conference, March 2008

US Chamber of Commerce, Science and Technology Group, April 2008

“Washington Briefing,” Cardozo Law School, Sept 12 2008.

Challenges of IP in the Global Arena, Capitol Hill Campus, April 16, 2008

Chamber IP Summit, October 8, 2008

Intellectual Property in the Global Economy, GMU International Society, March 24, 2008

IP and American Competitiveness, Licensing Executive Society/NASA, November 19, 2008

Patents and Patients, Loyola Law School Conference, November 14, 2008

Patent Georgetown Law School Conference, April 1, 2008

In addition, while serving at the USTR from 2001 to 2007, I spoke to various trade associations and companies, including the National Association of Manufacturers, the Software and Information Industry Association, the International Intellectual Property Association, the American Apparel and Footwear Association, the Movie Theater Trade Show, Global Business Leaders Alliance Against Counterfeiting, and the International Trademark Association. Generally my remarks were not based on written notes and consisted of a description of the various functions and duties of USTR with respect to intellectual property and innovation matters. I have not kept a list or records of each of these discussions.

I spoke at the Fordham Intellectual Property Law and Policy Conference in 2006, 2007, and 2008. I have requested transcripts of all remarks and panel participation from Fordham and will provide them to the Committee when I receive them.

- e. Please list all interviews you have given to newspapers, magazines or other publications, or radio or television stations, providing the dates of these interviews and four (4) copies of the clips or transcripts of these interviews where they are available to you.

“Health Policy and the WTO,” The Journal of Law, Medicine and Ethics, Winter 2003.

“US Officials Visiting Asia to Promote Anti-Piracy Initiative,” States News Service. April 11, 2005

“US Wants S’pore as partner in battle against counterfeiting; Move follows Republic’s recent beefing-up of IP protection laws,” The Business Times Singapore, April 12, 2005

“US team ends Asian tour to drum up anti-piracy support,” Agence France Presse, April 13, 2005

“Efforts to fight piracy win praise from US,” South China Morning Post, April 14, 2005

“US team in Asia bid to stop piracy,” The Standard, April 14, 2005

“US Officials seek Japan’s cooperation in stopping piracy,” Japan Economic Times, April 15, 2005

“US Trade Official Calls on S. Korea to Step Up Fight Vs. Piracy,” Asia Pulse, April 18, 2005

“Intellectual Property: Experts Call for Stronger US Action On; China, Russia,” National Journal’s Technology Daily, May 17, 2005

“Studios Frustrated by pols’ slow-going on piracy; so far, only low-key approach to crackdown on China, Russia,” Daily Variety, June13, 2005

“Multi-Agency Effort to Curb IP Piracy Gaining Ground, Senate Panel Hears,” Washington Internet Daily, June 15, 2005

“US Eyes Tougher Actions on Intellectual Property In China, Russia,” States News Service, December 7, 2005

“Intellectual Property: Experts Press US to Take Stronger; Anti-piracy Stance,” National Journal’s Technology Daily, December 7, 2005

“US Threatens WTO action over Chinese piracy issues,” China IT & Telecom Report, December 9, 2005

“White House Criticized over IP enforcement,” UPI, February 8, 2006

“US Pushes to limit generic drug rights; Agreements seek to extend monopolies in exchange for improvements in trade,” The International Herald Tribune, April 19, 2006

“Allegations of Piracy hit popular music web site,” The International Herald Tribune, June 2, 2006.

Interview with local Indian news channel (do not remember name of TV channel), June 8, 2006

“India, US Agree to Disagree of TRIPS Agreement,” Financial Express, June 9, 2006

“US Joins Industry in Piracy War,” Washington Post, June 15, 2006 (also picked up by other organizations, such as TechNews)

“Tunes too cheap; NET EFFECT: How Technology Shapes the World; allofmp3.com accused of violation of intellectual property rights,” Foreign Policy, September 1, 2006

“IIPA Pressures USTR to Place Canada on Special 301 Priority Watch List,” Inside US Trade, January 19, 2007

Conference Call Briefing with Victoria Espinel on Annual Special 301 Report on the Adequacy and Effectiveness of IP rights Protection by US Trading Partners, April 30, 2007

“Thailand Put on List of Top IP violators,” National Journal’s CongressDaily, April 30, 2007

“Africa; Daily HIV/AIDS Report,” Africa News, May 1, 2007

“USTR Hoping Provincial Review Moves China Toward IPR Compliance,” Inside US-China Trade, May 2, 2007

“USTR’s Special 301 Report Falls Short of Industry Demands,” Inside US Trade, May 4, 2007

“US May Take Hard Line with China to Protect Energy Technology,” Energy Washington Week, May 16, 2007

“Academics’ Anti-Copyright Message Reaches Hill, Ex-Dean says,” Washington Internet Daily, October 30, 2007

“IP; Experts weigh interplay of trade and IP rights,” Technology Daily, October 4, 2007

“Internet Piracy Top Concern of Industry, Government” Washington Internet Daily, October 19, 2007

“China, IPR Panel Reveals Deep US-EU Split Over Film, Sound Recordings” Inside US –China Trade, August 20, 2008

“Future TRIPS in Question After WTO’s China IP Ruling,” Washington Internet Daily, March 26, 2009

14. Public Office, Political Activities and Affiliations:

- a. List chronologically any public offices you have held, including the terms of service and whether such positions were elected or appointed. If appointed, please include the name of the individual who appointed you. Also, state chronologically any unsuccessful candidacies you have had for elective office or unsuccessful nominations for appointed office.
- District of Columbia Mayor Sharon Pratt-Dixon’s Advisory Committee on Resources and Budget (Washington D.C.) – 1989-1990. Appointed.
 - Candidate for Advisory Neighborhood Commissioner in Washington, D.C. – 1988.

- b. List all memberships and offices held in and services rendered, whether compensated or not, to any political party or election committee. If you have ever held a position or played a role in a political campaign, please identify the particulars of the campaign, including the candidate, dates of the campaign, your title and responsibilities.
- Member of Obama 2008 Economic Globalization and Trade (EGT) policy committee; member of Globalization group and Innovation, Entrepreneurship and Jobs of the Future group.
- Hosted “Globalization” fundraiser for Obama for America - 2008.
- District of Columbia Mayor-elect Sharon Pratt-Dixon Transition Task Force –November 1988-January 1991.

15. **Legal Career:** Please answer each part separately.

- a. Describe chronologically your law practice and legal experience after graduation from law school including:

- i. whether you served as clerk to a judge, and if so, the name of the judge, the court and the dates of the period you were a clerk;

I did not serve as a clerk to a judge.

- ii. whether you practiced alone, and if so, the addresses and dates;

I did not practice alone.

- iii. the dates, names and addresses of law firms or offices, companies or governmental agencies with which you have been affiliated, and the nature of your affiliation with each.

I have been affiliated as a lawyer with the following entities:

George Mason University School of Law | Arlington, VA.

Visiting Assistant Professor

January 2008 - May 2008

Office of the United States Trade Representative | Washington, D.C.

Assistant USTR for Intellectual Property and Innovation

February 2005 – November 2007

Deputy Assistant USTR for Intellectual Property

March 2004 – February 2005

Associate General Counsel

June 2001 - March 2004

Covington & Burling | Washington, D.C; London, UK.

Associate

February 1998 - June 2001

Brown & Wood | New York, NY

Associate

Summer 1991, October 1992 - September 1996

b. Describe:

- i. the general character of your law practice and indicate by date when its character has changed over the years.

1992-1996: Associate in law firm representing investment banks, companies, trustees and institutional investors in securities transactions (primarily structured finance transactions).

1998-2001: Associate in law firm representing clients (primarily the software industry) in intellectual property enforcement and public policy advocacy, primarily in Europe, Middle East and Africa.

2001-2004: Associate General Counsel at the Office of the United States Trade Representative; providing legal counsel and support to trade negotiators on intellectual property matters.

- ii. your typical clients and the areas, if any, in which you have specialized.

1992-1996: Lehman Brothers, Merrill Lynch – securities transactions

1998-2001: Business Software Alliance and Microsoft – piracy enforcement and public policy

2001-2004: USTR; Office of Services, Investment and Intellectual Property – senior lawyer on U.S. trade intellectual property matters

- c. Describe the percentage of your practice that has been in litigation and whether you appeared in court frequently, occasionally, or not at all. If the frequency of your appearances in court varied, describe such variance, providing dates.

1998-2001: 30% of my practice at Covington and Burling included managing local counsel in Europe and Africa filing enforcement cases. I never appeared in court.

2001-2004: 5-10% of my legal practice involved preparation for the United States to bring a case against the European Union at the World Trade Organization challenging the European system of protecting “geographical indications” and evaluating other WTO cases that USTR was considering. I never appeared in court.

- i. Indicate the percentage of your practice in:
 1. federal courts;- 0%

2. state courts of record; - 0%
3. other courts.- 0%

ii. Indicate the percentage of your practice in:

1. civil proceedings; 2001-2004 – 15%
2. criminal proceedings.2001-2004- 15%

d. State the number of cases in courts of record you tried to verdict or judgment (rather than settled), indicating whether you were sole counsel, chief counsel, or associate counsel.

None

i. What percentage of these trials were:

1. jury;
2. non-jury.

Not applicable

e. Describe your practice, if any, before the Supreme Court of the United States. Please supply four (4) copies of any briefs, amicus or otherwise, and, if applicable, any oral argument transcripts before the Supreme Court in connection with your practice.

None

16. **Litigation**: Describe the ten (10) most significant litigated matters which you personally handled. Give the citations, if the cases were reported, and the docket number and date if unreported. Give a capsule summary of the substance of each case. Identify the party or parties whom you represented; describe in detail the nature of your participation in the litigation and the final disposition of the case. Also state as to each case:

I have not personally handled any litigation matters.

- a. the date of representation;
- b. the name of the court and the name of the judge or judges before whom the case was litigated; and
- c. the individual name, addresses, and telephone numbers of co-counsel and of principal counsel for each of the other parties.

[REDACTED]

[REDACTED]

Legal Activities: Describe the most significant legal activities you have pursued, including significant litigation which did not progress to trial or legal matters that did not involve litigation. Describe fully the nature of your participation in these activities. Please list any client(s) or organization(s) for whom you performed lobbying activities and describe the lobbying activities you performed on behalf of such client(s) or organizations(s). (Note: As to any facts requested in this question, please omit any information protected by the attorney-client privilege.)

As Deputy Assistant USTR and Assistant USTR, I worked on the development and coordination of US trade policy on intellectual property matters, including the drafting and negotiation of free trade agreements that were informed by existing US law. As Associate General Counsel, Deputy Assistant USTR or Assistant USTR, I led or participated in USTR briefings on protection of intellectual property abroad to members of Congress and their staff; was asked to assess legislative proposals for consistency with US legal obligations at the WTO and, in cooperation with other agencies, assessed whether requests from trading partners would be consistent with US law. While in the General Counsel's office at USTR, I analyzed whether other countries intellectual property regimes were consistent with their international WTO obligations.

I have not lobbied on behalf of any clients or organizations.

17. **Teaching:** What courses have you taught? For each course, state the title, the institution at which you taught the course, the years in which you taught the course, and describe briefly the subject matter of the course and the major topics taught. If you have a syllabus of each course, please provide four (4) copies to the committee.

Copyright Law (Tutorial), 1998, 1999
London School of Economics and Political Science

International Trade Law, Spring and Fall 2008
George Mason University School of Law

Multinational Intellectual Property Law and Policy Seminar; Spring 2008, Spring 2009
George Mason University School of Law

Trademark Law, Spring 2009
George Mason University School of Law

18. **Deferred Income/ Future Benefits:** List the sources, amounts and dates of all anticipated receipts from deferred income arrangements, stock, options, uncompleted contracts and other future benefits which you expect to derive from previous business relationships, professional services, firm memberships, former employers, clients or customers. Please describe the arrangements you have made to be compensated in the future for any financial or business interest.

Defined Contribution Plan with former employer (Covington & Burling). Since my departure from the firm, neither I, nor my employer, have made any further contributions to this plan.

19. **Outside Commitments During Service:** Do you have any plans, commitments, or agreements to pursue outside employment, with or without compensation, during your service in the position to which you have been nominated? If so, explain.

No.

20. **Sources of Income:** List sources and amounts of all income received during the calendar year preceding your nomination and for the current calendar year, including all salaries, fees, dividends, interest, gifts, rents, royalties, patents, honoraria, and other items exceeding \$500 or more (If you prefer to do so, copies of the financial disclosure report, required by the Ethics in Government Act of 1978, may be substituted here.)

See attached SF 278.

21. **Statement of Net Worth:** Please complete the attached financial net worth statement in detail (add schedules as called for).

22. **Potential Conflicts of Interest:**

- a. Identify any affiliations, pending litigation, financial arrangements, or other factors that are likely to present potential conflicts-of-interest during your initial service in the position to which you have been nominated. Explain how you would address any such conflict if it were to arise.

In connection with the nomination process, I have consulted with the Office of Government Ethics and the Office of Management and Budget's designated agency ethics official to identify potential conflicts of interest. Any potential conflicts of interest will be resolved in accordance with the terms of an ethics agreement that I have entered into with the OMB's designated agency ethics official and that has been provided to this Committee. I am not aware of any other potential conflicts of interest.

- b. Explain how you will resolve any potential conflict of interest, including the procedure you will follow in determining these areas of concern.

As noted in my answer above, any potential conflicts of interest will be resolved in accordance with the terms of the ethics agreement that I have entered into with the OMB's designated agency ethics official and that has been provided to the Committee. Should any potential conflict of interest arise, I would promptly consult with OMB's designated agency ethics official to determine how to avoid the potential conflict.

Pro Bono Work: An ethical consideration under Canon 2 of the American Bar Association's Code of Professional Responsibility calls for "every lawyer, regardless of professional prominence or professional workload, to find some time to participate in serving the

disadvantaged.” Describe what you have done to fulfill these responsibilities, listing specific instances and the amount of time devoted to each. If you are not an attorney, please use this opportunity to report significant charitable and volunteer work you may have done.

Coprodeli USA– 2000-2006

Coprodeli USA aids Peruvian families by providing for fundamental needs, promoting education and job training, and developing strong self-sustaining community programs. I traveled to Peru to work in Callao and the shanty village of Pachacutec in 2000. In addition, I have contributed to and helped organize fundraising events for Coprodeli USA.

Patrick Healy Fellows mentoring program – Georgetown University, Washington, D.C. 2003

I acted as mentor to a Patrick Healy Fellow to provide career and personal guidance. Fellows are accepted based on: (1) academic achievement; (2) community service experience; (3) leadership qualities and (4) demonstrated interest in issues of concern to people of color.

Student Sponsor Partners, New York, NY, 1993-1995

SSP recruits average to below-average students who are motivated to take advantage of the opportunity for a quality high school education. Most of the students are from public middle schools and single parent families living on public assistance in New York's inner city. I acted as a Sponsor to an at-risk high school student and provided financial support and one-to-one guidance.

AFFIDAVIT

I, Victoria A. Espinel, do swear that the information provided in this statement is, to the best of my knowledge, true and accurate.

October 7, 2009

(DATE)

Victoria A. Espinel

(NAME)

Maria P. Chavez

(NOTARY)

District of Columbia: SS

Subscribed and Sworn to before me, in my presence

this 7th day of October, 2009

Maria P. Chavez

Notary Public, D.C.

My commission expires 1/14/2010

MARIA P. CHAVEZ

Notary Public, District of Columbia

My Commission Expires January 14, 2010