



Alcoa

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Audrey Strauss
EVP, Chief Legal Officer &
Corporate Secretary

January 13, 2015

The Honorable Charles E. Grassley
Chairman, Committee on the Judiciary
United State Senate
224 Dirksen Senate Office Building
Washington, DC 20510

The Honorable Patrick J. Leahy
Ranking Member, Committee on the Judiciary
United States Senate
437 Russell Senate Bldg.
Washington, D.C. 20510

Dear Chairman Grassley and Ranking Member Leahy:

I am Executive Vice President and Chief Legal Officer of Alcoa Inc. I write in support of the nomination of Loretta Lynch for Attorney General of the United States. I have known Loretta for over twenty years as a professional colleague at the bar. She has also twice served as the U.S. Attorney of the District in which I reside, so I have observed her work in public service as a member of the bar and as interested citizen.

Loretta is a lawyer of highest skills and deepest personal integrity. She maintains a calm and balanced disposition at all times. She has a reputation for being tough when it is appropriate but open and fair minded, with her office door open to the defense bar. On a personal level, she is warm and friendly. She has made good friends throughout her career because she is approachable.

As the Chief Legal Officer of a large public company, I am acutely aware of how important it is to have the federal government enforce the laws in an even handed way, assuring adherence to law and yet being open to hearing the arguments of individuals and companies who become targeted by investigations where there are credible defenses that should be reasonably considered. I would trust Loretta to strike that balance correctly, standing up for rule of law but remaining open to hearing arguments from the defense bar and reaching reasonable decisions in each case. I also believe that Loretta would have the insight and good judgment to set the law enforcement priorities that are important at this moment for the nation. This is what we would most want to see from our corporate perspective.

I feel honored to submit this letter of support for the nomination of Loretta Lynch as Attorney General of the United States. I fully support her nomination.

Very truly yours,

A handwritten signature in blue ink that reads "Audrey Strauss".

Audrey Strauss
EVP, Chief Legal Officer and
Corporate Secretary