

October 17, 2011

The Honorable Patrick Leahy
Chairman
Senate Committee on Judiciary
224 Dirksen Senate Office Building
Washington, DC 20510

The Honorable Chuck Grassley
Ranking Member
Senate Committee on Judiciary
152 Dirksen Senate Office Building
Washington, DC 20510

Dear Chairman Leahy, Ranking Member Grassley, and Members of the Senate Judiciary Committee,

We write in strong support of Michael Horowitz as you consider his nomination for Inspector General at the Department of Justice. We have worked with Michael and observed his work for a long time, and commend him to you as an excellent choice for this important office. He has a rare combination of deep experience in the Department, intellectual rigor, and commands the respect of a broad range of professionals that rely on the Department to execute its important functions well.

Michael knows and understands the Department, and has significant relevant experience. With eleven years of service in both the U.S. Attorney's Office for the Southern District of New York and Main Justice, he has worked with senior leadership in the Bush and Clinton Administrations, virtually every division and component of the Department, and with state and local law enforcement. In the Southern District of New York, he was a line prosecutor, Deputy Chief of the Criminal Division, and Chief of the Public Corruption Unit. He prosecuted significant corruption cases, including with a variety of federal, state, and local Inspectors General.

Michael is nonpartisan, and independent. As an AUSA and Chief of the Public Corruption Unit, Michael was entrusted to handle some of the most important and high profile cases in the U.S. Attorney's office, and he gained a reputation for pursuing cases in a manner that was aggressive but also fair and non-partisan. He clerked for Federal District Judge John Davies, who was appointed by President Reagan, and was recruited to Main Justice by officials in both the Clinton and Bush Administrations. Additionally, Michael was twice nominated by President George W. Bush to a seat on the U.S. Sentencing Commission.

Michael has the requisite management experience. He served as Deputy Chief of the Criminal Division in the U.S. Attorney's Office, where he helped manage approximately 150 prosecutors. As Chief of Staff for the Main Justice's Criminal Division, he helped oversee over 700 employees, with a budget of approximately \$100 million. Currently, he serves on his law firm's Management Committee, overseeing hundreds of employees in eight offices worldwide.

Michael is a dedicated lawyer and professional. He brings to his work a precision, rectitude and thoughtfulness that make the profession proud. His work manifests that: on the Sentencing Commission, he focused on rewriting the ethics and compliance provisions in the Sentencing Guidelines; in the private sector, he drafts ethics and

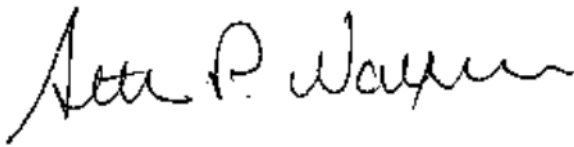
compliance programs for clients, he writes and speaks on the same, and his professional memberships -- on the Board of the Ethics Resource Center and the Advisory Board of the Society of Corporate Compliance and Ethics -- are all consistent.

We urge you to consider Michael Horowitz as a qualified and good candidate for the position of Inspector General at the Department of Justice. We are proud that he is before you, and we strongly endorse his nomination.

Sincerely,



George J. Terwilliger III
Deputy Attorney General (1992-1993)
U.S. Attorney, District of Vermont (1986-1990)



Seth P. Waxman
Solicitor General (1997-2001)
Acting Deputy Attorney General (1997)

Daniel J. Bryant
Assistant Attorney General, Office of Legal Policy (2003-2005)
Assistant Attorney General, Office of Legislative Affairs (2001-2003)

Benton J. Campbell
U.S. Attorney, Eastern District of New York (2007-2010)

Robert J. Cleary
U.S. Attorney, Southern District of Illinois (2002)
U.S. Attorney, District of New Jersey (1999-2002)

Alice S. Fisher
Assistant Attorney General, Criminal Division (2005-2008)

Matthew W. Friedrich
Acting Assistant Attorney General, Criminal Division (2008-2009)

David N. Kelley
U.S. Attorney, Southern District of New York (2003-2005)

Wan J. Kim
Assistant Attorney General, Civil Rights Division (2005-2007)

Stuart A. Levey
Under Secretary for Terrorism and Financial Intelligence (2004-2011)

Guy A. Lewis
U.S. Attorney, Southern District of Florida (2000-2002)
Director, Executive Office for U.S. Attorneys (2002-2004)

Daniel Marcus
Associate Attorney General (1999-2001)

William E. Moschella
Assistant Attorney General, Office of Legislative Affairs (2003-2006)

Randolph D. Moss
Assistant Attorney General, Office of Legal Counsel (2000-2001)

David W. Ogden
Deputy Attorney General (2009-2010)
Assistant Attorney General, Civil Division (1999-2001)

Robert Raben
Assistant Attorney General, Office of Legislative Affairs (1999-2001)

Charles P. Rosenberg
U.S. Attorney, Eastern District of Virginia (2006-2008)
U.S. Attorney, Southern District of Texas (2005-2006)

Richard A. Rossman
Executive Director and former President, National Association of Former U.S. Attorneys
U.S. Attorney, Eastern District of Michigan (2000-2001)

John R. Steer
Vice Chair, U.S. Sentencing Commission (1999-2007)

Donald K. Stern
U.S. Attorney, District of Massachusetts (1993-2001)

Johnny Sutton
U.S. Attorney, Western District of Texas (2001-2009)

Karen P. Tandy
Administrator, Drug Enforcement Administration (2003-2007)

Larry D. Thompson
Deputy Attorney General (2001- 2003)
U.S. Attorney, Northern District of Georgia (1982-1986)

Carlyle P. Thorsen
Deputy Assistant Attorney General, Office of Legislative Affairs (2001-2002)

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U.S. Attorney, Southern District of California (1999-2001)

Alan Vinegrad
U.S. Attorney, Eastern District of New York (2001-2002)

Kenneth L. Wainstein
Assistant Attorney General, National Security Division (2006-2008)
U.S. Attorney, District of Columbia (2004-2006)
Director, Executive Office for U.S. Attorneys (2001-2002)

William W. Wilkens, Jr.
Chief Judge, U.S. Court of Appeals for the Fourth Circuit (2003-2007)
Circuit Judge, U.S. Court of Appeals for the Fourth Circuit (1986-2008)
District Judge, U.S. District Court for the District of South Carolina (1981-1986)
Chair, U.S. Sentencing Commission (1985-1994)

Christopher A. Wray
Assistant Attorney General, Criminal Division (2003-2005)