



October 12, 2011

The Honorable Patrick J. Leahy
Chairman, Committee on the Judiciary
224 Dirksen Senate Office Building
Washington, DC 20510

Re: Confirmation of Michael E. Horowitz, US Department of Justice Nominee

Dear Chairman Leahy:

On behalf of the Ethics Resource Center, it is our great pleasure to support the confirmation of Michael E. Horowitz to serve as Inspector General of the US Department of Justice.

The Ethics Resource Center (ERC) is America's oldest nonprofit organization dedicated to independent research and the advancement of high ethical standards and practices in public and private institutions. Since 1922, ERC's expertise has informed the public dialogue on ethics and ethical behavior. ERC researchers analyze current and emerging issues, producing new ideas and benchmarks that matter for the public trust.

Michael has faithfully served as a member of the ERC Board of Directors since May of 2009. Michael has brought to our board a deep knowledge of the federal enforcement system and substantial experience in establishing internal controls to ensure compliance within organizations. We believe his experience will be invaluable to the Department of Justice, particularly as he works to ensure high standards of ethical conduct are observed within the agency. Additionally, we have found Michael to be an individual committed to personal and professional integrity.

It is our view that Michael will bring independence, experience and a commitment to ethics to the position of Inspector General at the US Department of Justice. He will be deeply committed to upholding the public trust in our government, and we therefore highly recommend his confirmation without delay.

Sincerely,

A handwritten signature in blue ink, appearing to read "M. Oxley", is written over the typed name.

Michael G. Oxley
Chairman, ERC Board of Directors

A handwritten signature in blue ink, appearing to read "Patricia J. Harned", is written over the typed name.

Patricia J. Harned, Ph.D.
President